To the Embassy of Israel Moscow, Russia Visa Department

To Whom It May Concern,

This is to verify that Mr Ivan Ivanov, a National citizen of Belarus, is currently employed by LLC McKinsey & Company CIS, Moscow as an Engagement Manager.

Mr Ivanov is visiting Israel to proceed with taking part in a long-term McKinsey project "ICL Capex" taking place in Tel Aviv in the Dead Sea area, whereby his participation is critical as he brings the required expertise to best help the client. The next series of meetings will take place from August 12, 2013 until August 11, 2014 (the first business meeting will take place on August 12-18, 2013).

As Mr Ivanov will be required to periodically return to Russia to take part in business meetings and projects organized by his home office in Moscow, we kindly ask you to issue him a multiple-entry visa for 1 year.

Mr Ivan Ivanov is one of the key experts, so his presence is highly important for our company. **We kindly ask you to expedite the visa process and issue Mr Ivanov multiple entry visa up to August 12, 2013**, so he could have possibility to attend the above-mentioned project in time. The urgency in processing caused by a lack of free pages in the passport MP2834948 for stamps of entry/departure and other necessary visas; currently the passport MP2834948 has valid Israeli visa #13/565995/ (type B/2), so we would be grateful if you issue a new visa in the shortest terms.

Please find below the main passport data of Mr Ivanov:

Names: Ivan Ivanov DOB: March 13, 1979;

Passport number: MP1234567,

Passport validity: from December 29, 2010 until March 13, 2024

During his stay in Israel, McKinsey & Company, Inc. will take care of his accommodation, meals, air tickets, transfer and medical insurance.

In further support of this application we want to confirm that McKinsey & Company, Inc. is a global management consulting firm, which advises top management of Fortune 500 and other leading companies and institutions as well as governments and nonprofit organizations on issues of strategy, organization, technology and operations. McKinsey & Company, Inc. is a U.S. corporation, which together with its subsidiaries has more than 89 offices in over 50 countries with over 15,000 employees worldwide.

If you have any questions or need additional information, please contact me on +972-52-7777-171.

Yours sincerely,

signature

Yermolay Solzhenitsyn